



1. (a) Factors for a site of a business. (05 marks)

- Availability of market.
- Source of raw materials.
- Access to transport and communication networks.
- Availability of premises to be purchased or leased.
- Availability of human resources.
- Government policy on location of location of business.
- Availability power.
- Availability of water.
- Presence of security.
- Availability of support services.
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(b) Choice of raw materials. (10 marks)

- Source of raw materials.
- Cost of raw materials.
- Quality of materials.
- Terms of purchase.
- Lead-time.
- Amount of units of raw materials per production cycle.
- Amount of raw materials to be maintained in inventory.
- Availability and reliability.
- Risk of damage.
- Amount of waste.
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(c) How to package. (04 marks)

- Use of boxes.
- Use of sacks.
- Use of bags.
- Use of polysacks.
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(d) Benefits to society. (06 marks)

- Employment to locals.
- Market for local produces.
- Products i.e sandals to locals.
- Infrastructural development.
- Extension of other services.
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2(a) QUEENS'S ENTERPRISES
PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31.12.2013

Details	Shs '000'	Shs '000'	Shs '000'
Details		128,000	
Sales		<u>6,000</u>	
<u>Less.</u> R.I.W			122,000
Net sales			
Less, Operating Expenses		28,000	
Opening stock			
<u>Add.</u> Purchases.	90,000		
<u>Less</u> R.Oco	<u>5,000</u>		
	85,000		
Add. Carriage inwards	<u>10,000</u>		
Net purchases		<u>95,000</u>	
Goods available for sale		123,000	
<u>Less.</u> Closing stock		<u>48,000</u>	
Cost of sales			<u>75,000</u>
Gross profit			47,000
<u>Add.</u> Discount received		6,000	
Commission received		<u>20,000</u>	26,000
Gross income			73,000
<u>Less</u> Operating expenses			
Rent		4000	
Advertising		8000	
Discount allowed		5000	
Carriage outwards.		8000	
Wages and salaries		<u>15,000</u>	40,000
Net profit			<u>33,000</u>

(04 marks)

2. (b)

**QUEENS'S ENTERPRISES
BALANCE SHEET
AS AT 31.12.2013**

Details	Shs '000'	Shs '000'	Shs '000'
Fixed Assets			
Premises		122,000	
Machinery		<u>75,000</u>	197,000
Current Assets			
Stock	48,000		
Debtors	18,000		
Bank	27,000		
Cash	<u>14,000</u>	107,000	
Less. Current liabilities			
Creditors		<u>31,000</u>	
Working Capital			<u>76,000</u>
Capital employed			<u>273,000</u>
Financed by capital		190,000	
Add. Net profit		33,000	
Less Drawings&		<u>10,000</u>	
owners' Equity			213,000
Add. Long term liabilities			
Bank Loan			<u>60,000</u>
			<u>273,000</u>

3. (a) Subsidiary books.

- Sales journal
- Purchases journal
- Cashbook
- General journal
- R.O.W journal
- R.I.W journal
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(b) Purpose of Documentation.

- To avoid fraud.
- To minimize conflicts.
- To avoid over taxation.
- To control business assets.
- To identify losses and control them.
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(c) Requirement for operating a current Account.

- A minimum amount for the initial deposit.
- Passport size photographs.
- Depending on the bank, two or three references.
- Proof of identity e.g LCI introduction letter.
- Filling and signing application forms.
- If acceptable the applicant is given an account number.
- Applicant then makes initial cash deposit.
- A passbook/card, chequebook or receipt.
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(d) Effects of business.

- Pollution.
- Displacement of species.
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**HIGH QUALITY LIMITED
PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31.12.2014**

Details	Shs '000'	Shs '000'	Shs '000'
Sales		1,280,000	
Less. Sales returns		<u>60,000</u>	
Net sales			1220,000
Opening stock		230,000	
Add. Purchases.	900,000		
Add. Carriage inwards	<u>150,000</u>		
Cost of purchases	1,050,000		
Less. Closing stock	<u>50,000</u>		
Net purchases		<u>1,000,000</u>	
Goods available for sale		1230,000	
Less closing stock		<u>280,000</u>	
Cost of sales			<u>950,000</u>
Gross profit			270,000
Add. Discount received			<u>50,000</u>
Gross income			320,000
Less Operating expenses			
Discount allowed		30,000	
Carriage outwards.		50,000	
Advertising		30,000	
Auditing expenses		<u>40,000</u>	
Net profit			<u>170,000</u>

4(b)

$$(i) \text{ Markup} = \frac{\text{Gross profit}}{\text{Cost of sales}} \times 100$$

$$= \frac{270,000,000}{950,000,000}$$

$$= \mathbf{28\%}$$

$$(ii) \text{ Gross profit Margin} = \frac{\text{Gross profit}}{\text{Net sales}} \times 100$$

$$= \frac{270,000,000}{1,220,000,000} \times 100$$

$$= \mathbf{22\%}$$

$$(iii) \quad \text{Average stock} = \frac{\text{Opening stock} + \text{Closing stock}}{2}$$

$$(iv) \quad = \frac{230,000,000 + 28,000,000}{2}$$

$$= \text{Shs. } 255,000,000$$

$$(v) \text{Rate of Stock} = \frac{\text{Cost of sales}}{\text{Average stock}}$$

$$= \frac{950,000,000}{255,000,000}$$

$$= 3.7 \text{ Times/ Turns}$$

$$(vi) \quad \% \text{ of operating expenses to turnover} = \frac{\text{Operating expenses}}{\text{Turnover}} \times 100$$

$$= \frac{150,000,000}{1,220,000,000} \times 100$$

$$= 12\%$$

5(a) Questionnaire

1. Name of customer.....
2. Sex.....
3. Age.....
4. Income segment; poor....., Middle..... Rich.....
5. What products are preferred most and why?.....
6. What unique features should the products have?.....?
7. What are the strengths and weaknesses of the competitors?
8. What are the prices charged in the market?
9. What promotional strategies will be effective?
10. What other opportunities does the market present?
- 11.
- 12.
- 13.
- 14.
- 15.

(b) Financial budget shows;

- (i) Fixed capital requirements.
- (ii) Working Capital requirement.
- (iii) Sources of funds.

(c)Choice of machinery.

- Initial cost.
- Capacity of machine.
- Ease in maintenance and repair.
- Flexibility for adjustment in relation to customers’.
- Changing preferences.
- Availability of other equipments required to operate the machinery.
- Productivity and efficiency of machinery.
- Life span.
- Guarantee given by supplier.
- Source of machinery.
- Simple to use.
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(d)Ways of promoting sales

- Advertising
- Price reduction
- Attending exhibitions and trade fairs.
- Organising raffle draws.
- Sponsoring programmes on TV and Radio.
- Offering gifts.
- Giving samples
- Offering discounts.
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END